

December 7, 1950  
~~November 30, 1950~~

REPORT BY THE INTERDEPARTMENTAL FOREIGN INFORMATION STAFF

to the

DIRECTOR

on

ESTABLISHMENT AND MAINTENANCE OF A ROSTER OF QUALIFIED  
PERSONNEL IN THE FIELDS OF FOREIGN INFORMATION AND  
PSYCHOLOGICAL WARFARE

THE PROBLEM

1. To provide for the establishment and maintenance of a national roster of personnel with experience in, or with specialized training and skills appropriate to, the conduct of foreign information and psychological warfare activities.

FACTS BEARING ON THE PROBLEM

2. NSC-59/1 provides for the strengthening and coordination of foreign information activities in time of peace and psychological warfare activities in time of national emergency and the initial stages of war. An essential element in the implementation of this responsibility is provision for rapid mobilization, classification and assignment of personnel with skills suitable to foreign information and psychological warfare activities.

DISCUSSION

3. Incomplete lists of personnel in the fields of foreign information and psychological warfare now exist in Department of State, Department of Defense, Central Intelligence Agency, and other interested departments and agencies

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and agencies. There is at present under way in the Operations Research Office of the Department of Army a project for the determination of criteria and the inventory of personnel with such skills suitable for Army needs. None of these lists is considered sufficiently all-inclusive to meet the need for compiling and maintaining a national roster.

4. Because the requirements of the various departments and services are competing, and their efforts duplicatory, a national list of personnel is essential. In order effectively to prepare such a list it is also necessary to establish the criteria for personnel with such experience, skills or training.

5. No such roster exists at present.

#### CONCLUSIONS

6. A national roster should be prepared listing all persons with previous training or experience, military or civilian, who are qualified in the fields of foreign information and psychological warfare.

7. This roster should be made available to all departments and agencies having requirements in the fields of foreign information and psychological warfare.

8. A representative from the Departments of State, Army, Navy, and Air Force, and from the Economic Cooperation Administration and Central Intelligence Agency, should be appointed by their respective departments and agencies to form a committee which will establish criteria, compile the roster, and make recommendations as to its maintenance. The Department of State member should be the steering member.

9. The work

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9. The work of this committee should be governed by the following priorities:

a. Establish criteria for personnel with experience in foreign information and psychological warfare.

b. List personnel with experience matching the above criteria not now employed in foreign information and psychological warfare activities who could become available for employment with the minimum of delay.

c. List personnel with experience matching the above criteria not now employed in foreign information and psychological warfare activities who could become available for employment in time of national emergency or a state of war.

d. Establish criteria for personnel, having specialized applicable training or skills, but no experience in foreign information or psychological warfare.

e. List personnel whose training or skills match the criteria referred to in sub-paragraph d. above.

10. The Department of State should furnish secretarial services and office space for the formulation of this roster.

#### RECOMMENDATIONS

11. That the above conclusions be approved and implemented.

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